



# HO'OMALU O LAHAINA 2005

## STATE OF HAWAII TABLE TOP EXERCISE

### Background

Ho'omalulu O Lahaina is a Hawaiian phrase meaning "protection of Lahaina". Lahaina is a small port town on the island of Maui and a major tourist destination. The State of Hawaii Department of Land and Natural Resources (DLNR), Division of Conservation and Resource Enforcement (DOCARE) is responsible for harbor security operations within the Lahaina Harbor. Any emergency response to a threat or attack would require a coordinated multi-agency response. A Table Top exercise was conducted to satisfy the yearly exercise requirement per the Area Maritime Security Plan. State, local and Federal agencies as well as private sector stakeholders were invited to discuss response to several scenarios. The goals were to increase inter-agency coordination, cooperation and communication as well as increase the ability to respond and recover from an act of terrorism.

### Exercise Overview

The Exercise began with briefings by many agencies to familiarize the group of their roles, responsibilities and jurisdictional authority. The group then participated in a facilitated discussion of three situations:

- 1) A terrorist threat to Lahaina Harbor
- 2) Discovery of an explosive Device in the Harbor
- 3) An explosion within the Harbor

The exercise provided a dynamic learning environment with major emphasis on the Incident Command System (ICS). The scenario paid particular attention to the period beginning shortly before a terrorist incident with all organizations in a heightened state of alert, and covered sixteen scenario hours in "real time." This forced all organizations to concentrate on the tactical and operational response levels during the attack and in the uncertainty and chaos of the first few hours of post attack crisis management. Further concentration was on Unified Command and its decision processes, since decisions made at the

tactical level both drive and are driven by higher level situational awareness and multi-agency interaction.

### Participants

The Center for Asymmetric Warfare supported this exercise for the State of Hawaii. The Center assisted with design, prepared all documentation, and facilitated the exercise.

Participants were:

- DLNR DOCARE
  - HI Div of Boating and Ocean Recreation
  - FBI, Maui RA
  - TSA
  - MPD
  - Dept of Public Safety, Sheriff's Division
  - HI Hotel & Resort Security Assoc.
  - Maui County Managing Director
  - HI DOH
  - USCG
  - Navy EOD
  - NEPLO
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- JTF HD
  - HI Visitor's Bureau
  - American Red Cross
  - Dept of Education
  - Maui County Parks

### Center for Asymmetric Warfare

The Center for Asymmetric Warfare (CAW) provides testing, training, and experimentation for DOD expeditionary forces to prepare them to counter the effects of asymmetric warfare, both while deployed outside the US and in conjunction with other agencies in a

homeland security environment. CAW was created in 1999 by NAWC-WD at Point Mugu, California, in partnership with the Department of Energy's Pacific Northwest National Laboratory.

In the summer of 2000, CAW conducted its first major exercise; Limited Objective Experiment Zero (LOE-0), with US Naval forces under Commander Third Fleet. The terrorist attacks of 9/11 resulted in the AWI series of terrorism response exercises with local and regional authorities. AWI-03 was the first of these exercises. It was followed by AWI-04 (South) in 2004 at the Ports of Los Angeles and Long Beach, California. The first Pacific Northwest exercise, AWI-04 (North), was also conducted in 2004. AWI-05S and AWI-05N were conducted in 2005 in California and Washington State, respectively.

Today, both counter-terrorism and homeland security are at the forefront of the CAW mission. Through cooperative partnerships and teaming arrangements between civilian and military agencies, CAW creates a synergy that provides region-wide exercises that are both effective and efficient.

### Additional Information

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